



GO TEAM!

Public and Private Partnerships for Open Space Acquisitions February 2, 2008 by Mark H. Robinson

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Why get a partner? It just complicates things!

Answer:

- 1. They have something you don't
- 2. They have something you need
- 3. Such as: \$\$\$\$ or expertise or clout or backup
- 4. Create a track record
- 5. Satisfaction of success shared

What comes first?

The Project or the Partner?

Usually, the project, but not always

Example: 1997 MV Conservation Partnership

TTOR, TNC, SMF, VCS, MVLB

FIRST PRINCIPLES

How to pick a partner:

- 1. Understand niches and needs
- 2. Identify interests (functional, geographic)
- 3. Don't waste time: round pegs, square holes
- 4. Examples on Cape Cod:
 - TTOR, MAS: adding to existing holdings or large new areas
 - TNC: only prime rare species habitats
 - DFG: hunting and fishing access

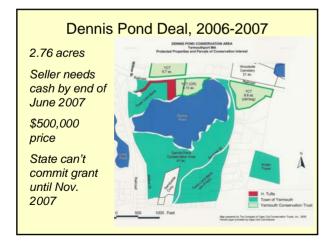
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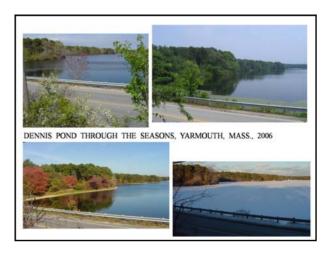
Land is ever more expensive Each pot is limited:

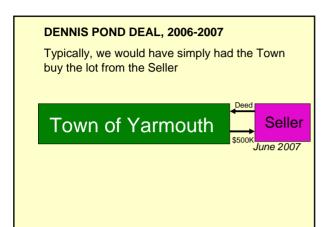
(Land Bank gone, CPA split)

Fundraising in down economy likely to be tougher

Partners enable you to reach higher and more often







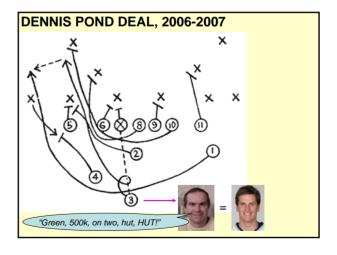
Dennis Pond Deal, 2006-2007

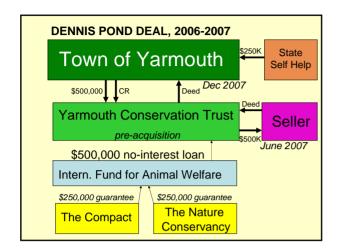
- Why make it more complicated?
- Politically, more palatable to bring outside funds to the table
- BUT.
- State's awkward closing window:
 - > grant is awarded and \$ contract signed
 - < end of state fiscal year

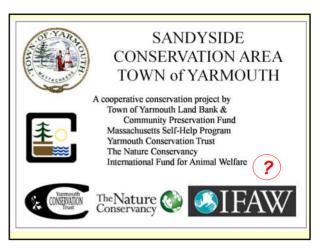
Dennis Pond Deal, 2006-2007

PARTNERS:

- · Public:
 - Town of Yarmouth (OSC, CPC, ConCom)
 - State Self Help Program
- · Private:
 - The Nature Conservancy
 - International Fund for Animal Welfare
 - The Compact of Cape Cod Conservation Trusts
 - Yarmouth Conservation Trust
- · Each had a different reason to be involved









PARTNERS:

- Public:
 - Town of Brewster (OSC, CPC, ConCom)
 - State Drinking Water Protection Program
 - State Conservation Partnership Program
 - Dennis Water District
- Private:
 - The Compact of Cape Cod Conservation Trusts
 - Brewster Conservation Trust

ISSUES:

- Too expensive for Town of Brewster (\$4.25m)
- All the land is in Brewster but wells are in Dennis: no wells in Brewster affected
- · BCT buying landlocked parcel; needs access
- · BCT must delay closing to qualify for state grant



Mother's Bog Deal, 2005-7

ISSUE:

- Too expensive for Town of Brewster (\$4.25m)
 OPPORTUNITIES & SOLUTIONS
 - 1. Bring in funding partners: DWD, State
 - 2. Break the project into two chunks, time-wise (two separate closings)

Benefits:

- Sellers willing (spread out capital gains)
- Two shots at state water grants
- Less borrowing needed by Town, Water District

Timing:

2005: Negotiations

2006: Grant applications; legislative approvals; first closings

2007: grant applications, second closings



ISSUES:

 All the land is in Brewster but wells are in Dennis; no wells in Brewster affected

OPPORTUNITIES & SOLUTIONS

- Interest DWD in protecting Zone II in Brewster (unprecedented)
- DWD buy a CR to protect wells: cost-effective (paid less than \$16,000 per acre for its \$1m subsidy)
- Discontinue commercial bog operation: crucial



Mother's Bog Deal, 2005-7

Zone II for Dennis' wells is mostly in Brewster



Mother's Bog Deal, 2005-7

ISSUE:

BCT buying landlocked parcel; needs access

OPPORTUNITIES & SOLUTIONS

- BCT acquires ROW over Town-owned Mother's Bog to Slough Road in exchange for CR
- · See next slide for map

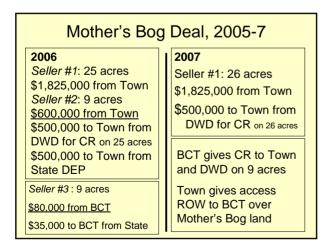


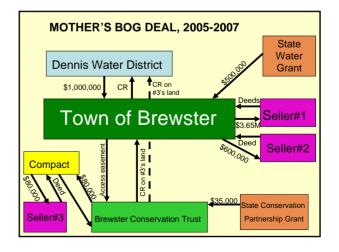
ISSUE:

 BCT must delay closing to qualify for state grant

OPPORTUNITIES & SOLUTIONS

- The Compact will pre-acquire the parcel from Seller and sit on the deed until state grant comes through
- State's awkward closing window:
 - > grant is awarded and \$ contract signed
 - < end of state fiscal year





KEYS TO SUCCESS

- PATIENCE
- PERSISTENCE
- COMMUNICATION
- COORDINATION
- UNDERSTANDING
- CREATIVITY
- EXPERIENCE



